

# City of Cape Canaveral Community Redevelopment Agency (CRA) FY 23/24 Annual Report

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**MARCH 2025**

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City of Cape Canaveral  
Community Redevelopment Agency  
100 Polk Avenue  
Cape Canaveral, FL 32920  
(321) 868-1220



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*Appendix A: Financial Statements, September 30, 2024*



## Introduction, Mission, & Overview

Florida Statute 163.387(8) requires that the City file an annual report of the CRA's financial activities with taxing authorities each year for the preceding fiscal year. Additionally, the City and Brevard County entered into an Interlocal Agreement, recorded in July of 2018, establishing additional reporting obligations addressed in each CRA Annual Report. This report serves to fulfill reporting obligations for Fiscal Year 23/24 ending September 30, 2024 and provides:

- the organization and membership of the CRA;
- contact information for current CRA Board members and administration;
- an introduction to the CRA and its mission and history;
- the CRA boundary;
- financial reports, statement of liabilities, and income/operating expenses; and
- an overview of public and private construction projects completed/underway within the CRA.

Between the years of 2007 and 2011, Cape Canaveral property valuation data collected by the Brevard County Property Appraiser's Office (BCPAO) indicated a 41% decline in assessed value of commercial and industrial areas and 47% in residential areas. The City initiated "Envision Cape Canaveral" through a public engagement process which ultimately led to the CRA's creation. The CRA is a tool for the City and property owners to help improve property values, business revenues and economic growth within the City of Cape Canaveral. The CRA strives to provide comprehensive support for the community, property owners and businesses.

## History

**Creation Date:** The City and Brevard County entered into an Interlocal Agreement (Resolution No. 2012-10) to establish the City of Cape Canaveral's CRA in 2012.

**Plan Amendment Dates:** A CRA Plan Update is included in the Proposed FY 25/26 CRA Budget.

**Expiration Date:** September 30, 2040

**Applicable Resolutions & Ordinances:** City Resolution No. 2012-10, City Ordinance No. 23-2012, and County Resolution No. 2012-269

For more information, please visit the CRA's webpage at [capecanaveral.gov](https://capecanaveral.gov), which includes the CRA's upcoming Board meeting agendas and attendance options as well as minutes from prior meetings. All CRA Board meetings are open to the public and held on a quarterly basis in the Council Chambers at City Hall (100 Polk Avenue, Cape Canaveral, Florida 32920). The City encourages all to attend!



## **FY 23/24 CRA Officials**

### **Staff**

Todd Morley  
City Manager/CRA Registered Agent  
(321) 868-1220  
t.morley@cityofcapecanaveral.org

Mia Goforth  
CRA Clerk/Recording Secretary  
(321) 868-1220  
m.goforth@cityofcapecanaveral.org

Brianna Soat, AICP  
CRA Director  
(321) 868-1220 x 118  
b.soat@cityofcapecanaveral.org

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### **Governing Board Members**

Wes Morrison, Chairperson  
w.morrison@cityofcapecanaveral.org

Kim Davis  
council.davis@cityofcapecanaveral.org

Mickie Kellum  
m.kellum@cityofcapecanaveral.org

Don Willis  
d.willis@cityofcapecanaveral.org

Kay Jackson  
k.jackson@cityofcapecanaveral.org





## Boundary Lines

The CRA Boundary encompasses 766 acres or 56% of the City's land area.

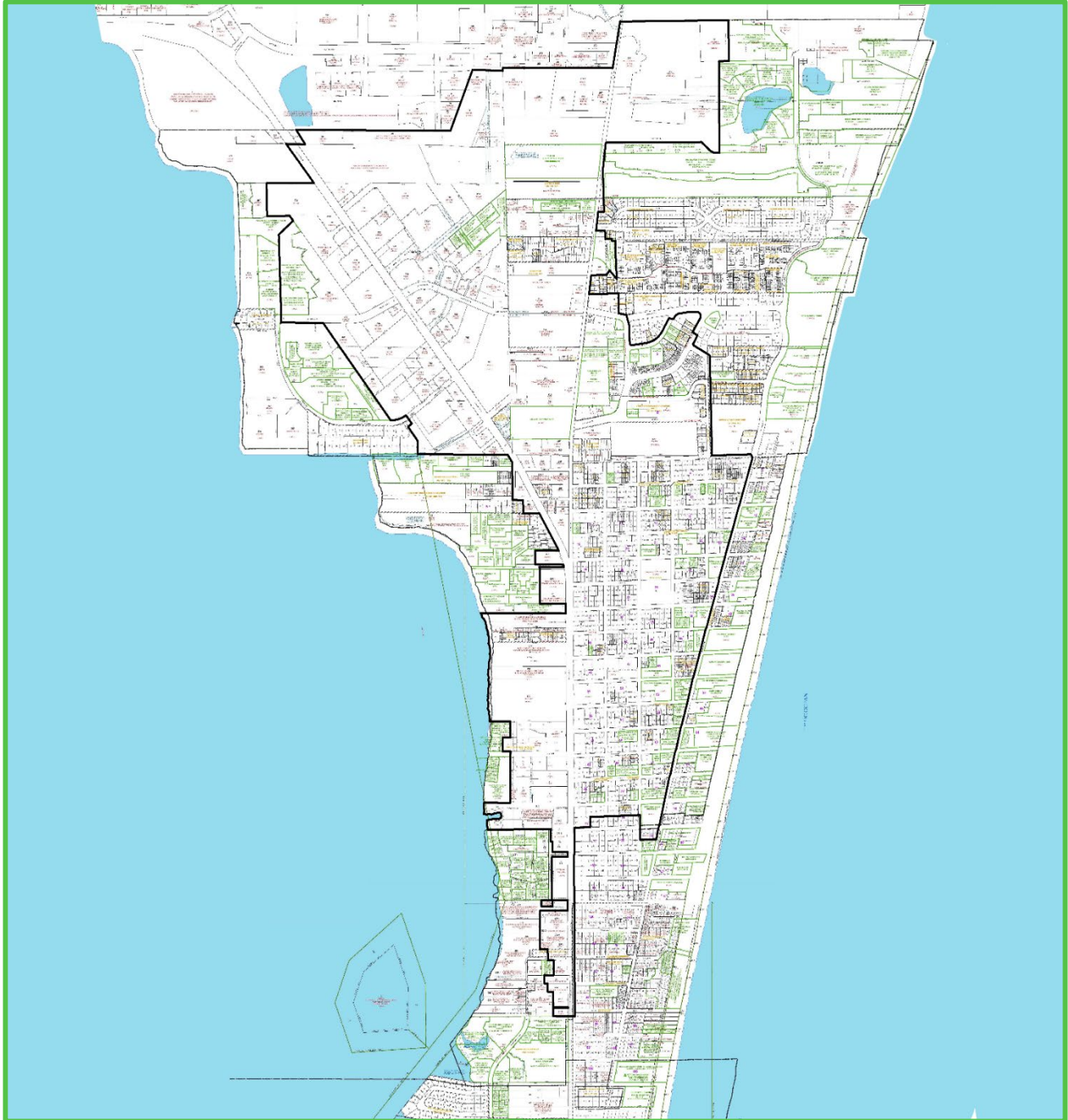


Figure 1. City of Cape Canaveral CRA Boundary  
(outlined in black)



## Projects Overview & Accomplishments

The CRA adopted its Community Redevelopment Plan in FY12-13 through Tax Increment Financing (TIF) revenues deposited into the Trust Fund to provide comprehensive support for property owners, business owners, and visitors alike to catalyze business development and economic growth along the City's major corridor, State Route A1A (SR A1A). The resulting Tax Increment Revenue allows for the continued expansion of public infrastructure and programs that positively impact the both the City and the County. In its 13th year of operation, the CRA has increased approximately \$491 million in value since inception.

On April 26, 2024, the State of Florida passed HB 7013 revising Florida Statute (FS) § 189.0694 to require all special districts, including Community Redevelopment Agencies (CRAs), to establish goals and objectives for each undertaken program and activity and create performance measures and standards to determine the achievement level of the established goals and objectives. Starting in 2025, special districts must annually publish a report by December 1 each year describing the achievements and unmet targets. Moving forward, the CRA Annual Report will aggregate this information.

### **Financial Incentive Grant Program**

In an effort to increase awareness, economic productivity, and aesthetics within Cape Canaveral, the City launched a series of grant programs to assist commercial and residential property owners in the CRA District with making improvements to their properties. The funds are dedicated to making improvements to both commercial and residential properties. Eligible projects include buildings/facades, signage, residential exterior paint projects, landscaping, and implementing Low Impact Development (LID) practices.

**Goal/Objective(s):** Provide tax increment financing funds generated by redevelopment projects to neighboring properties to augment further private investment in aesthetics, upkeep, stormwater management, and other means of community beautification to further attract more private redevelopment in an endless loop fashion.

**Performance Measure/Standard(s):** Award at least \$40,000 by the end of FY 24/25.

**FY 23/24 Completion Status:** All \$50,000 expended within the confines of the Grant Program; presented a summary of awarded projects to the CRA Board at its Regular Meeting of 9/17/2024.

### **Presidential Streets Master Plan & Implementation**

The City Council accepted the Presidential Streets Master Plan, a conceptual plan for a largely residential area located in the CRA, which provides high-level policy guidance for the systematic redevelopment of the City's Presidential Streets via a design process involving community input, updated environmental, demographic, and traffic analysis and incorporating the latest in future-ready resilient infrastructure. It is intended to provide long range guidance for Staff and Council Members, with recommendations intended to be implemented over the life of the CRA.





**Goal/Objective(s):** Lead by example as a community that embraces sustainability and resiliency in the design and operation of its facilities, infrastructure, programs, services, budgets, and development through forward-thinking policies, ordinances, and education.

**Performance Measure/Standard(s):** Complete the design/construction of one Presidential Street.

**FY 23/24 Completion Status:** Redesign of Fillmore Avenue underway.

## **C5 Acoustic/Resiliency Upgrades**

The “C5” building was planned to serve as the City’s first Resilience Hub to serve as a post-disaster logistics and recovery coordination center. Hardening its infrastructure to remain “storm-ready” improves the city’s chances of resilience upon future natural disasters, as evidenced by lessons learned after 2022’s Hurricanes Ian and Nicole.



**Goal/Objective(s):** Install protective metal flood barrier infrastructure at all first floor points of ingress/egress to enhance the building’s capacity to withstand urban flood and storm surge events. Install a lightning protection system (CMCE device) atop the roof to severely decrease lightning strike impacts to the surrounding area, including the adjacent public Splash Pad and ball fields. Lessen echo within building to improve communication levels and better facilitate activities.



**Performance Measure/Standard(s):**

- Install CMCE lightning protection system by 2025.
- Install metal flood barriers by 2025.
- Install acoustics padding by 2025.

**FY 23/24 Completion Status:** Complete except acoustics padding is on hand and will be installed during the low season.

**Canaveral City Park Upgrades**

Canaveral City Park is the most centrally located park in the city and the community has expressed desire for upgrades to include playground enhancements, expanded lighting, additional fencing, and electric access points.

**Goal/Objective(s):** Pursue proactive measures to preserve and enhance the community's appearance as a distinctive small-town coastal community with open and natural environments, green spaces, parks, beaches, and cultural assets, with distinctive and progressive design standards, and appealing public spaces for multi-generational recreation and gatherings.

**Performance Measure/Standard(s):**

- Increase artificial light spread by 2025.
- Install electric access points per plan by 2026.
- Complete playground lighting and fence installation by 2027.

**FY 23/24 Completion Status:** On track for completion by September 2025.

**Civic Hub Redevelopment**

In line with the City's visioning plan that "transforms blighted and unfinished buildings into attractive structures, offers City-wide green spaces, provides exceptional parks with ample shade", the opportunity arose to purchase and redevelop the property at 7404 North Atlantic Avenue. Expansion of the City Hall Plaza into a beautiful civic hub will promote resident/tourist engagement and redevelop an outdated property into a place that completes the municipal campus for all to enjoy.

**Goal/Objective(s):** Pursue proactive measures to preserve and enhance the community's appearance as a distinctive small-town coastal community with open and natural environments, green spaces, parks, beaches, and cultural assets, with distinctive and progressive design standards, and appealing public spaces for multi-generational recreation and gatherings.

**Performance Measure/Standard(s):** Create a newly activated public space for gathering, events, and other community-building activities in a central, highly visible location within the city, to include extensive stormwater management infrastructure augmentation.

**FY 23/24 Completion Status:** Demolition of existing building/structures complete; scope of work refinement near completion.





## **CAPE Center Upgrade**

The City's Culture, Arts, Preservation + Enrichment (CAPE) Center is open to the public between 10:00 a.m. and 4:00 p.m. and has become a utilized space. The CRA seeks to support the Center through safety upgrades.



**Goal/Objective(s):** Provide a venue to connect the community with the larger world, historically, artistically, and culturally, serving as a beacon of our collective community values and interactive catalyst for individual growth and community entity. It also serves as an event space/conference center.

**Performance Measure/Standard(s):** Install additional fire safety infrastructure by 2025.

**FY 23/24 Completion Status:** Complete; received East Central Florida Regional Planning Council (ECFRPC) Diamond Award for Health and Equity honoring the region's most iconic urban planning and development projects, promoting smart growth practices highlighting equity, healthy neighborhoods, conservation, and economic vitality.

## **Bike Lane Striping**

The City finds value in continuing efforts to complete its network of safe bicycle and pedestrian infrastructure in order to provide safer travel experiences for residents, businesses, and visitors, alike, up to the CRA's boundaries, to which other jurisdictional efforts may connect multimodal transportation systems.



**Goal/Objective(s):** Take steps to move the City into “Vision Zero” status as part of the statewide initiative to reduce the number of transportation-related serious injuries and deaths across Florida to zero.

**Performance Measure/Standard(s):** Install white and/or green Methyl Methacrylate MMA pavement markings and thermals along North Atlantic Avenue and portions of West Central Avenue by 2025.

**FY 23/24 Completion Status:** Complete.



## Financial Report

Attachment 1 to this report includes the CRA audit report prepared by an independent auditor which certifies that TIF revenues were lawfully expended consistent with Florida Statutes.

### **Statement of Revenues, Expenditures, & Balance Sheet**

	Cape Canaveral CRA Fund	Adjustments	Government Activities
<b><u>Revenues</u></b>			
Intergovernmental & Grants	2,601,217	-	2,601,217
Other Revenues	9,238	-	9,238
<i>Total Revenues</i>	<i>2,610,455</i>	-	<i>2,610,455</i>
<b><u>Expenditures</u></b>			
Community Redevelopment	106,619	-	106,619
Capital Outlay	300,142	-	300,142
<i>Total Expenditures</i>	<i>406,761</i>	-	<i>406,761</i>
Net income before transfers	2,203,694	-	2,203,694
<b><u>Other financing sources (uses)</u></b>			
Transfers in from primary government	23,164	-	23,164
Transfers out to primary government	(816,060)	-	(816,060)
<i>Total Other Financing Sources (Uses)</i>	<i>(792,896)</i>	-	<i>(792,896)</i>
Net change in fund balance/net position	1,410,798	-	1,410,798
Fund balance/net position, beginning of year	(203,777)	-	(203,777)
Fund balance/net position, end of year	\$1,207,021	-	\$1,207,021

Source: City of Cape Canaveral Audited Annual Financial Report, Cape Canaveral Community Redevelopment Agency Fund for Fiscal Year ending September 30, 2024.





**Summary of Projects, Grants, & Debt****Resolution No. CRA-12  
Exhibit "A"****Budget Detail  
Cape Canaveral Community Redevelopment Agency  
Fund 106 - Dept 016**

		2021-2022 Actual	2022-2023 Actual	2023-2024 Original	2023-2024 Amended	2024-2025 Adopted	% Inc/Dec
<b>Revenue</b>							
106-000-000-300100	Cash Forward		-	-	-	500,000	100%
106-000-000-338000	Shared Revenue-Cape Canaveral	943,062	1,099,809	1,383,417	1,383,417	1,489,627	8%
106-000-000-338001	Shared Revenue-Brevard County	943,062	1,058,562	1,217,800	1,217,800	1,360,216	12%
106-000-000-342102	EV Charging		-	-	-	-	0%
106-000-000-361100	Interest from Investment	117	3,917	2,500	2,500	8,000	220%
106-000-000-381001	Transfer in from General Fund	3,141,595	141,958	150,000	150,000	500,000	233%
106-000-000-382100	Transfer in from Stormwater	65,000	-	-	-	-	0%
	<b>Total Revenue</b>	<b>\$ 5,092,836</b>	<b>\$ 2,304,246</b>	<b>\$ 2,753,717</b>	<b>\$ 2,753,717</b>	<b>\$ 3,857,843</b>	<b>40%</b>
<b>Operating</b>							
106-016-559-531000	Legal Fees	1,209	1,307	3,200	3,200	3,200	0%
106-016-559-533000	Professional Services	210	-	152,000	152,000	400,000	163%
106-016-559-531001	Administrative Fees		175	-	-	-	0%
106-016-559-540000	Travel & Per Diem	-	-	920	920	920	0%
106-016-559-554000	Membership & Training	-	870	1,095	1,095	1,095	0%
	<b>Total Operating</b>	<b>\$ 1,419</b>	<b>\$ 2,352</b>	<b>\$ 157,215</b>	<b>\$ 157,215</b>	<b>\$ 405,215</b>	<b>158%</b>
<b>Capital Outlay</b>							
106-016-559-563000	Grant Programs	18,744	-	50,000	50,000	50,000	0%
106-016-559-563001	Capital Initiatives	4,813,681	123,688	-	-	16,000	100%
106-016-559-563002	Mobility/Striping/Sidewalk	-	116,071	-	-	-	0%
106-016-559-563003	Oak Lane Improvements	-	-	-	-	550,000	100%
106-016-559-563008	Presidential Streets	-	36,225	300,000	300,000	1,250,000	317%
106-016-559-563009	C5 Construction/Resiliency Upgrades	-	69,027	90,000	90,000	-	-100%
106-016-559-563010	Nancy Hanson Rec Center Maint.	-	-	-	-	100,000	100%
106-016-559-563226	Canaveral City Park Upgrade	-	-	75,000	75,000	12,000	-84%
106-016-559-563227	Civic Hub Redevelopment	-	64,665	150,000	150,000	301,482	101%
106-016-559-563228	Cape Center	-	251,019	13,000	13,000	-	-100%
106-016-559-563231	Bike Lane Striping	-	-	50,000	50,000	-	-100%
106-016-559-563248	Canaveral City Park Concession Stand	-	-	-	-	315,000	100%
	<b>Total Capital Outlay</b>	<b>4,832,425</b>	<b>660,695</b>	<b>728,000</b>	<b>728,000</b>	<b>2,594,482</b>	<b>256%</b>
<b>Debt Service</b>							
106-016-559-571000	Debt Service - Principal	729,000	738,000	802,436	802,436	811,047	1%
106-016-559-572000	Debt Service - Interest	91,032	79,822	64,060	64,060	47,099	-26%
	<b>Total Debt Service</b>	<b>820,032</b>	<b>817,822</b>	<b>866,496</b>	<b>866,496</b>	<b>858,146</b>	<b>-1%</b>
<b>Other Expenses</b>							
106-016-581-591001	Transfer to General Fund		610,570	300,000	-	-	0%
	<b>Total Other Expenses</b>	<b>-</b>	<b>610,570</b>	<b>300,000</b>	<b>-</b>	<b>-</b>	<b>0%</b>
<b>Contingency</b>							
106-016-559-599000	Contingency	-	-	702,006	1,002,006	0	-100%
	<b>Total Contingency</b>	<b>-</b>	<b>-</b>	<b>702,006</b>	<b>1,002,006</b>	<b>0</b>	<b>-100%</b>
<b>Total Community Redevelopment Agency Fund Budget</b>		<b>\$ 5,653,876</b>	<b>\$ 2,091,438</b>	<b>\$ 2,753,717</b>	<b>\$ 2,753,717</b>	<b>\$ 3,857,843</b>	<b>40%</b>



## Performance Information

The following information is provided consistent with the Interlocal Agreement recorded in July 2018, between the City and Brevard County.

### **Project Performance Summary**

Started	4
Ongoing	2
Completed	1
Expended for Affordable Housing	\$0

### **Jobs Impact**

<b>Sector</b>	<b>Construction</b>	<b>Hospitality</b>	<b>Total</b>
Created: Temporary	200	20	220
Created: Full-time	0	75	75
Retained	100%	100%	100%

*Numbers represent data-based approximations.*



## **Assessed Valuation**

CRA Enactment (2011): \$230M  
Current: \$721M

Each year since the creation of the CRA, the BCPAO reported increases in the assessed value of all properties within the CRA area (see Assessed Valuation graph on page 6).

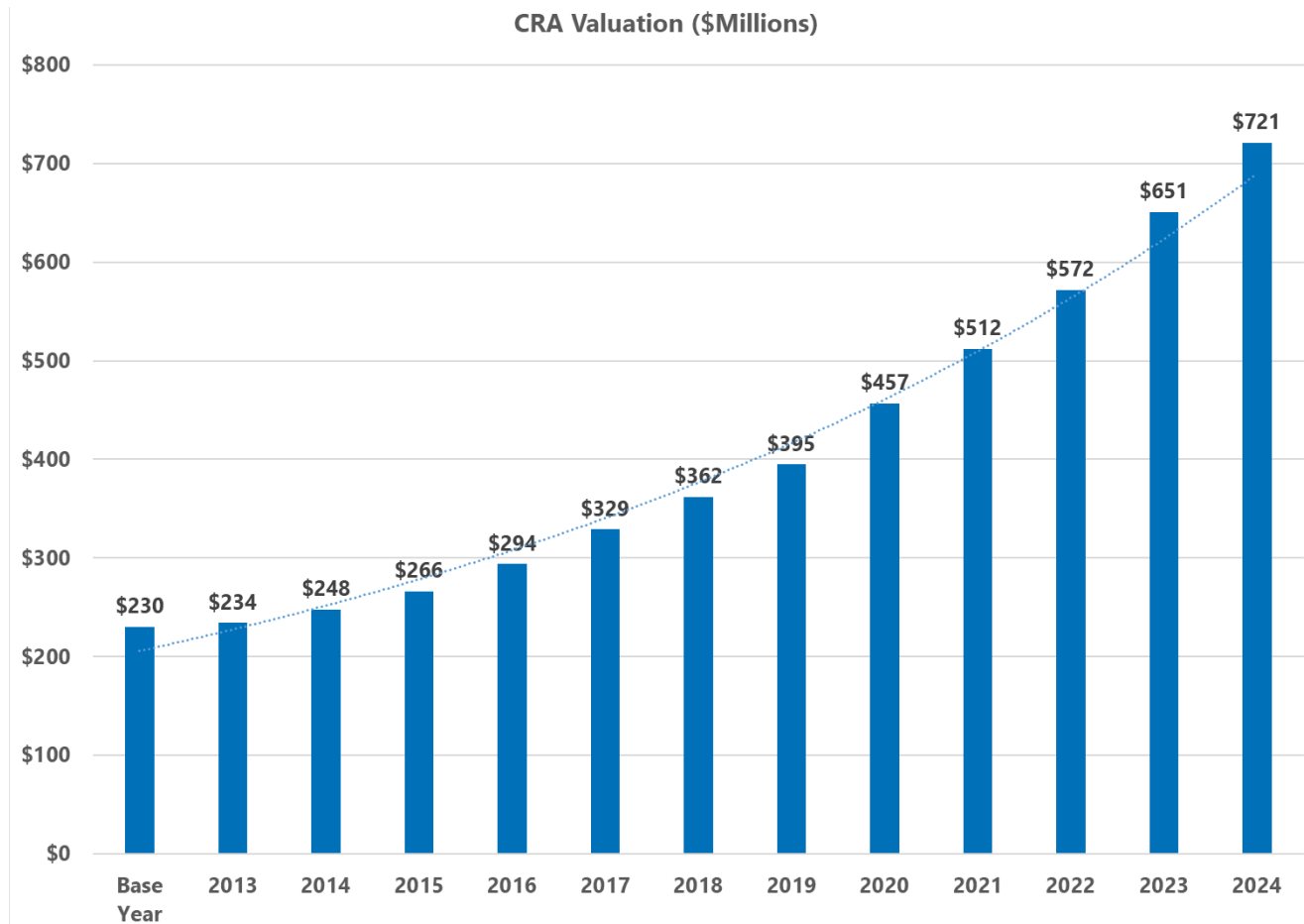


Figure 2. Assessed Valuation as determined by the Brevard County Property Appraiser's Office





## **Impact**

While CRA expenditures have exponential impact on all economic and social activity within its boundaries, the attracted, resulting projects serve vast benefit to areas throughout Brevard County and beyond. For example, hotels within Cape Canaveral's CRA generate more revenue to the County per available room than any other jurisdiction in Brevard County according to the Brevard County Tourist Development Council (TDC). The County utilizes Cape Canaveral hotel tax revenue to fund projects across the County. Similarly, the intense use of a new hotel in Cape Canaveral generates impact fees paid to the County, which the County expends on, for example, transportation and Brevard County Schools. Additionally, other uses within the CRA, such as car rental, cruise parking, and space industry offices, form a strong cornerstone for the success and growth of Port Canaveral, a vital resource to the region and the State. The construction of the Cocoa Brightline rail station on the other end of the causeway will catalyze economic activity even further.

### **Hyatt Place, 9119 Astronaut Boulevard, Cape Canaveral, FL 32920**



This privately-funded hotel and rooftop restaurant was nearing the end of construction at the conclusion of FY 23/24 and received its final Certificate of Occupancy in March 2025. It is the first building to utilize the City's new ordinance expanding height limitations for rooftop amenities (recommended for approval by the Planning and Zoning Board in FY 23/24 and later adopted by City Council).



## **Hilton Garden Inn, 150 Imperial Boulevard, Cape Canaveral, FL 32920**



This privately-funded hotel and ground-floor restaurant was nearing the end of construction at the conclusion of FY 23/24 and is on track to receive its final Certificate of Occupancy in 2025.

## **Unnamed Hotel, 8955 Columbia Road, Cape Canaveral, FL 32920**



The vacant property owner submitted discretionary planning applications for a new hotel with 150 rooms, pervious surface parking, and a rooftop restaurant taking advantage of the aforementioned rooftop amenities ordinance which will become the nearest hotel-top business to rocket launches and cruise embarkments, drawing in countless, widespread visitors.



**CITY OF CAPE CANAVERAL COMMUNITY  
REDEVELOPMENT AGENCY**

**FINANCIAL STATEMENTS**

**SEPTEMBER 30, 2024**



**CITY OF CAPE CANAVERAL COMMUNITY REDEVELOPMENT AGENCY  
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SEPTEMBER 30, 2024**

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## **INDEPENDENT AUDITORS' REPORT**

To the Governing Board,  
City of Cape Canaveral Community Redevelopment Agency:

### **Report on the Audit of the Financial Statements**

#### ***Opinions***

We have audited the accompanying financial statements of the governmental activities and each major fund of the City of Cape Canaveral Community Redevelopment Agency (the CRA), as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the CRA's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the CRA, as of September 30, 2024 and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis of Opinions***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards* (GAS), issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the CRA and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### ***Responsibilities of Management for the Financial Statements***

The CRA's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the CRA's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### ***Auditors' Responsibility***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the CRA's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the CRA's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Required Supplementary Information***

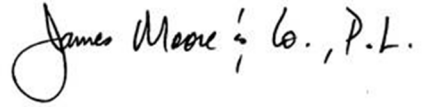
Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.



### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated February 10, 2025, on our consideration of the CRA's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the CRA's internal control over financial reporting and compliance.

Daytona Beach, Florida  
February 10, 2025

A handwritten signature in black ink that reads "James Moore & Co., P.L." The signature is written in a cursive, flowing style.

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

The City of Cape Canaveral Community Redevelopment Agency's (the CRA) management's discussion and analysis (MD&A) is designed to (a) assist the reader in focusing on significant financial issues, (b) provide an overview of the CRA's financial activity, (c) identify changes in the CRA's financial position (its ability to address the next and subsequent year challenges), (d) identify any material deviations from the financial plan (the approved budget), and (e) identify individual fund issues or concerns.

Since the MD&A is designed to focus on current year activities, resulting changes, and currently known facts, it should be read in conjunction with the CRA's financial statements which follow this section.

### ***Financial Highlights***

- The liabilities of the CRA exceeded its assets at September 30, 2024, by \$1,207,021 (net position). Of this amount, the entire balance (to the extent it is positive) was restricted for redevelopment purposes. Deficits are classified as unrestricted net position.
- As of September 30, 2024, the CRA's reported ending fund balances of \$1,207,021. Fund balance saw a change of \$1,410,798 when compared to the prior year.

The MD&A is intended to serve as an introduction to the CRA's basic financial statements, which are comprised of three components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements.

### ***Overview of the Financial Statements***

This annual report consists of four components: 1) management's discussion and analysis (this section), 2) government-wide and fund financial statements, 3) notes to the financial statements, and 4) required supplementary information.

### ***Government-wide Financial Statements***

Government-wide financial statements provide readers with a broad overview of the CRA's finances in a manner similar to a private-sector business. The governmental activities of the CRA include reinvesting within the community redevelopment district.

The statement of net position presents information on all of the CRA's assets and liabilities, with the difference between the two reported as net position. This statement serves a purpose similar to that of the balance sheet of a private-sector business. Over time, increases or decreases in net position may serve as one indicator of whether the financial position of the CRA is improving or deteriorating.

The statement of activities presents information showing how the government's net position changed during the fiscal year. All changes in net position are reported using the modified cash basis of accounting.

### ***Notes to the Financial Statements***

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

## ***Government-wide Financial Analysis***

### ***Statement of Net Position***

The following is a summary of the CRA's governmental activities net position for each of the past two years:

	<b>Governmental Activities</b>	
	<b>2024</b>	<b>2023</b>
<b>ASSETS</b>		
Current and other assets	\$ 1,277,277	\$ 98,390
Total assets	<u>\$ 1,277,277</u>	<u>\$ 98,390</u>
<b>LIABILITIES</b>		
Current liabilities	\$ 70,256	\$ 302,167
Total liabilities	<u>\$ 70,256</u>	<u>\$ 302,167</u>
<b>NET POSITION</b>		
Restricted	\$ 1,207,021	\$ -
Unrestricted	-	(203,777)
Total net position	<u>\$ 1,207,021</u>	<u>\$ (203,777)</u>

### ***Statement of Activities***

The following is a summary of the changes in the CRA's governmental activities net position for each of the past two years:

	<b>Governmental Activities</b>	
	<b>2024</b>	<b>2023</b>
<b>REVENUES</b>		
Intergovernmental and grants	\$ 2,601,217	\$ 2,158,371
Other revenues	9,238	3,917
Total revenues	<u>2,610,455</u>	<u>2,162,288</u>
<b>EXPENSES</b>		
Community Redevelopment	106,619	2,351
Capital outlay	300,142	660,695
Total expenses	<u>406,761</u>	<u>663,046</u>
Net income before transfers	2,203,694	1,499,242
Transfers from primary government	23,164	141,958
Transfers to primary government	(816,060)	(1,428,392)
Change in net position	1,410,798	212,808
<b>Net position, beginning of year</b>	<u>(203,777)</u>	<u>(416,585)</u>
<b>Net position, end of year</b>	<u>\$ 1,207,021</u>	<u>\$ (203,777)</u>

### ***Financial Analysis of the General Fund***

The focus of the CRA's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the CRA's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the CRA's general fund reported an ending fund balance of \$1,207,021, a change of \$1,410,798 in comparison with the prior year. This decrease was due to an aggressive capital spending plan and will be made up by future tax increment revenues in excess of expenditures.

At the end of the current fiscal year, the entire fund balance was unassigned (due to the fund balance deficit, similar to the prior year). As the CRA is focused on reinvestment revenues into the CRA district and does not have significant annual operational costs, the CRA does not maintain specific reserve levels for operations.

### ***General Fund Budgetary Highlights***

There were no significant amendments between the original and the final CRA budget.

Actual expenditures in the general fund were \$1,480,460 less than final budget amounts. The main reason for this is due to the timing of capital projects and other one-time expenditures.

Budgetary comparisons between the final budget and actual results can be found on page 14 of this report.

### ***Economic Factors and Next Year's Budget***

There are many challenges facing local governments today. Property values have continued to increase in recent years, contributing to related growth in the revenues of the CRA. While property values for the subsequent fiscal year have increased, the future outlook of property values, and any potential impact they will have on the CRA's finances, are unknown.

### ***Requests for Information***

This report is designed to provide an overview of the CRA's finances for those with an interest in this area. Questions concerning any of the information found in this report, or requests for additional information, should be directed to the City of Cape Canaveral.



**CITY OF CAPE CANAVERAL COMMUNITY REDEVELOPMENT AGENCY**  
**BALANCE SHEET / STATEMENT OF NET POSITION**  
**SEPTEMBER 30, 2024**

	<u>Balance Sheet</u> <u>General</u> <u>Fund</u>	<u>Adjustments</u>	<u>Statement of</u> <u>Net Position</u> <u>Governmental</u> <u>Activities</u>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 1,267,779	\$ -	\$ 1,267,779
Total assets	<u>\$ 1,267,779</u>	<u>\$ -</u>	<u>\$ 1,267,779</u>
<b>LIABILITIES</b>			
Accounts payable and accrued liabilities	\$ 16,833	\$ -	\$ 16,833
Due to primary government	-	-	-
Advances from primary government	43,925	-	43,925
Total liabilities	<u>60,758</u>	<u>-</u>	<u>60,758</u>
<b>FUND BALANCE / NET POSITION</b>			
Fund Balance:			
Restricted for:			
Community redevelopment	1,207,021	(1,207,021)	-
Net Position:			
Restricted for:			
Community redevelopment	-	1,207,021	1,207,021
Total fund balance / net position	<u>1,207,021</u>	<u>-</u>	<u>1,207,021</u>
Total liabilities and fund balance / net position	<u>\$ 1,267,779</u>	<u>\$ -</u>	<u>\$ 1,267,779</u>

The accompanying notes to financial statements are an integral part of this statement.

**CITY OF CAPE CANAVERAL COMMUNITY REDEVELOPMENT AGENCY**  
**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE /**  
**STATEMENT OF ACTIVITIES**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2024**

	<b>Statement of Revenues, Expenditures, and Changes in Fund Balance</b>		<b>Statement of Activities</b>
	<b>General Fund</b>	<b>Adjustments</b>	<b>Governmental Activities</b>
<b>Revenues</b>			
Intergovernmental	\$ 2,601,217	\$ -	\$ 2,601,217
Investment income	9,238	-	9,238
Total revenues	<u>2,610,455</u>	<u>-</u>	<u>2,610,455</u>
<b>Expenditures / expenses</b>			
Current:			
Community redevelopment	106,619	-	106,619
Capital outlay	300,142	-	300,142
Total expenditures / expenses	<u>406,761</u>	<u>-</u>	<u>406,761</u>
<b>Excess (deficiency) of revenues over expenditures / operating income (loss)</b>	<u>2,203,694</u>	<u>-</u>	<u>2,203,694</u>
<b>Other financing sources (uses)</b>			
Transfers in from primary government	23,164	-	23,164
Transfers out to primary government	(816,060)	-	(816,060)
Total other financing sources (uses)	<u>(792,896)</u>	<u>-</u>	<u>(792,896)</u>
<b>Net change in fund balance / net position</b>	<u>1,410,798</u>	<u>-</u>	<u>1,410,798</u>
<b>Fund balance / net position, beginning of year</b>	(203,777)	-	(203,777)
<b>Fund balance / net position, end of year</b>	<u><u>\$ 1,207,021</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 1,207,021</u></u>

The accompanying notes to financial statements are an integral part of this statement.

**CITY OF CAPE CANAVERAL COMMUNITY REDEVELOPMENT AGENCY**  
**NOTES TO FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2024**

**(1) Summary of Significant Accounting Policies:**

The financial statements of the City of Cape Canaveral Community Redevelopment Agency (the CRA), have been prepared in conformance with accounting principles generally accepted in the United States of America as applicable to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted body for promulgating governmental accounting and financial reporting principles and the CRA has adopted the GASB Codification. The following is a summary of the CRA's significant accounting policies:

(a) **Reporting entity**—The City of Cape Canaveral Community Redevelopment Agency was created in 2016, by City Ordinance 2015-O-04 of the City of Cape Canaveral, Florida (the City), pursuant to Florida Statute 163.387, to account for the receipt and expenditure of property tax revenues from the tax increment financing district to support redevelopment in the designated community redevelopment area. Since the City is financially accountable for the activities of the CRA, its governing board is the same, and its relationship to the CRA is significant, the CRA is considered to be a blended component unit in the City's financial statements, where it is also reported as a major special revenue fund. The CRA has determined there are no component units that meet criteria for inclusion in the CRA's financial statements.

(b) **Government-wide and fund financial statements**—The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the activities of the CRA. The CRA only has governmental activities and does not engage in any business-type activity. Direct expenses are those that are clearly identifiable with a specific function or segment. General revenues include ad valorem taxes and interest income. Fund financial statements are presented for the CRA's General Fund. The General Fund, which accounts for all financial operations of the CRA, is considered to be a major fund and is the only fund of the CRA.

(c) **Measurement focus, basis of accounting, and financial statement presentation**—The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue when all eligibility requirements imposed by the grantor have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized when they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the CRA considers property revenues to be available if they are collected within 60 days of the end of the current period. Grants, other intergovernmental revenues, charges for services, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Expenditures generally are recorded when a liability is incurred. However, expenditures related to long-term agreements are recorded only when payment is due.

(d) **Budgets and budgetary accounting**—The governing board of the CRA adopts an annual operating budget, which is prepared on a modified accrual basis and can be amended by the board throughout the year. At the fund level, actual expenditures cannot exceed the budgeted amounts. The accompanying budgeted financial statements for the General Fund reflect the final budget authorization amounts, including all amendments.

**CITY OF CAPE CANAVERAL COMMUNITY REDEVELOPMENT AGENCY**  
**NOTES TO FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2024**

(1) **Summary of Significant Accounting Policies:** (Continued)

(e) **Deposits and investments**—The CRA’s cash and cash equivalents include cash on hand, demand deposits and short-term investments that are readily convertible to known amounts of cash. Investments with original maturities of three months or less are considered to be cash equivalents.

(f) **Receivables and payables**—Activity between the CRA and the City has been classified as amount due to/from the primary government on the balance sheet and statement of net position. All trade and property tax receivables are reported net of an allowance for uncollectible accounts, which is based upon management's analysis of outstanding balances and historical trends. At September 30, 2024, all of the CRA’s receivables were considered fully collectible.

(g) **Prepaid items**—Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

(h) **Capital assets**—The CRA does not own any capital assets. Any capital outlay expenditures made by the CRA are deemed to be on behalf of the City who takes ownership of the assets along with the perpetual maintenance obligation for those assets.

(i) **Long-term obligations**—The CRA does not have any legal indebtedness. Any use of funds for debt service, which is included in transfers to the primary governments, represents payments toward long-term debt issued in the name of the City for which CRA revenues have been pledged.

The CRA does not have any employees. Any employees who provide services to the CRA are employees of the primary government and do so at either no charge to the CRA, or any allocations made to the CRA represent reimbursements by the CRA to the primary government for services rendered (any items recorded to personnel expense accounts are only for ease of tracking the reimbursement amounts). As a result, there is no compensated absences, other post-employment benefits (OPEB), or pension liabilities recorded on the CRA’s financial statements.

(j) **Fund balance**—In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the CRA is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Those classifications are as follows:

*Nonspendable* – amounts not available to be spent or not in spendable form, such as inventory and prepaid items.

*Restricted* – amounts constrained to specific purposes by their providers (such as grantors and higher levels of government), through constitutional provisions or by enabling legislation.

*Committed* – amounts constrained to specific purposes based on actions taken by the CRA governing board through ordinance.

*Assigned* – amounts the CRA intends to use for a specific purpose. Intent can be expressed by the CRA governing board or by an official or body which the Board delegates authority.

*Unassigned* – amounts that are available for any purpose.



**CITY OF CAPE CANAVERAL COMMUNITY REDEVELOPMENT AGENCY**  
**NOTES TO FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2024**

**(1) Summary of Significant Accounting Policies:** (Continued)

When an expenditure is incurred for purposes for which both restricted and unrestricted resources are available; the CRA considers restricted funds to have been spent first. When expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the CRA considers amounts to have been spent first out of committed funds, then assigned funds and finally, unassigned funds, as needed.

(k) **Net position flow assumption**—Sometimes the CRA will fund outlays for a particular purpose from both restricted and unrestricted resources. In order to determine amounts reported as restricted and unrestricted net position, it is the CRA's policy to consider restricted net position to have been used before unrestricted net position is applied.

(l) **Use of estimates**—Management uses estimates and assumptions in preparing financial statements in accordance with generally accepted accounting principles. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenue and expenses. Actual results could vary from the estimates assumed in preparing the financial statements.

**(2) Reconciliation of Government-Wide and Fund Financial Statements:**

(a) **Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net position**—Following the governmental fund balance sheet is a reconciliation between fund balance – total governmental funds and net position – governmental activities as reported in the government-wide statement of net position. The CRA has no items reported differently between these two statements.

(b) **Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities**—Following the governmental fund statement of revenues, expenditures, and changes in fund balances, there is a reconciliation between net changes in fund balances - total governmental funds and changes in net position of governmental activities as reported in the government-wide statement of activities. The CRA has no items reported differently between these two statements.

**(3) Deposits and Investments:**

The CRA is subject to the investment policy of the primary government and has no cash or investment held outside of the CRA's interest in the City's pooled cash and investments. Additional accounts are held for various other purposes, or to segregate cash balances for amounts which are restricted or held on behalf of others. State statutes authorize the CRA to invest excess funds in time deposits, or obligations of the principal and interest of which are unconditionally guaranteed by, the United States Government, commercial paper, corporate bonds, repurchase agreements and/or the State Board of Administration (SBA) Local Government Surplus Trust Fund Investment Pool or other investment vehicles authorized by local ordinance.

**CITY OF CAPE CANAVERAL COMMUNITY REDEVELOPMENT AGENCY**  
**NOTES TO FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2024**

**(1) Summary of Significant Accounting Policies:** (Continued)

As of September 30, 2024, all CRA deposits were covered by private bank acquired insurance, Securities Investor Protection Corporation (SIPC) insurance, private broker/dealer acquired insurance, Federal Depository Insurance Corporation (FDIC) insurance, and/or the State of Florida collateral pool established under the Florida Security for Public Deposits Act (the Act). The Act established guidelines for qualification and participation by banks and savings associations, procedures for administration of the collateral requirements and characteristics of eligible collateral. Under the Act, the qualified depository must pledge at least 50% of the average daily balance for each month of all public deposits in excess of any applicable deposit insurance. Additional collateral, up to 125% may be required if deemed necessary.

All of the CRA's deposits are held with public depositories and as of September 30, 2024, the CRA's deposits and investments were not subject to any substantial interest rate, credit, or concentration risks.

**(4) Commitments and Contingencies:**

The CRA is engaged in various liability claims incidental to the conduct of its general government operations at September 30, 2024. The outcomes of established claims are included in these financial statements. In the opinion of the CRA and the primary government's legal counsel, no legal proceedings are pending or threatened against the CRA which are not covered by applicable insurance which would inhibit its ability to perform its operations or materially affect its financial condition.

The CRA is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters, all of which is satisfactorily insured by limited risk, high deductible commercial general liability insurance. Commercial insurance policies are also obtained for other risks of loss, including employee health and accident insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three years.

**(5) Recent Accounting Pronouncements:**

The Governmental Accounting Standards Board (GASB) has issued several pronouncements that have effective dates that may impact future financial statements. Listed below are pronouncements with required implementation dates effective for subsequent fiscal years that have not yet been implemented. Management has not currently determined what, if any, impact implementation of the following will have on the CRA's financial statements:

- (a) GASB issued Statement No. 102, *Certain Risk Disclosures*, in December 2023. GASB Statement No. 102 amends GASB Statement No. 62 regarding the disclosure of a government's vulnerability to risks related to certain concentrations and constraints that limit its ability to acquire resources or control spending. The provisions for GASB 102 are effective for fiscal years beginning after June 15, 2024.
- (b) GASB issued Statement No. 103, *Financial Reporting Model Improvements*, in April 2024. The objective of GASB 103 improve key components of the financial reporting model to enhance its effectiveness in providing information that is essential for decision making and assessing a government's accountability. The effective date for implementation is fiscal years beginning after June 15, 2025, and all reporting periods thereafter.

## **REQUIRED SUPPLEMENTARY INFORMATION**

**CITY OF CAPE CANAVERAL COMMUNITY REDEVELOPMENT AGENCY**  
**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL - GENERAL FUND**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2024**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues</b>				
Intergovernmental	\$ 2,601,217	\$ 2,601,217	\$ 2,601,217	\$ -
Investment income	2,500	2,500	9,238	6,738
Total revenues	<u>2,603,717</u>	<u>2,603,717</u>	<u>2,610,455</u>	<u>6,738</u>
<b>Expenditures</b>				
Current:				
Community redevelopment	909,221	1,209,221	106,619	1,102,602
Capital outlay	678,000	678,000	300,142	377,858
Total expenditures	<u>1,587,221</u>	<u>1,887,221</u>	<u>406,761</u>	<u>1,480,460</u>
<b>Excess (deficiency) of revenues over expenditures</b>	<u>1,016,496</u>	<u>716,496</u>	<u>2,203,694</u>	<u>1,487,198</u>
<b>Other financing sources (uses)</b>				
Transfers in from primary government	150,000	150,000	23,164	(126,836)
Transfers out to primary government	(1,166,496)	(866,496)	(816,060)	50,436
Total other financing sources (uses)	<u>(1,016,496)</u>	<u>(716,496)</u>	<u>(792,896)</u>	<u>(76,400)</u>
<b>Net change in fund balances</b>	<u>-</u>	<u>-</u>	<u>1,410,798</u>	<u>1,410,798</u>
<b>Fund balances, beginning of year</b>	(203,777)	(203,777)	(203,777)	-
<b>Fund balances, end of year</b>	<u>\$ (203,777)</u>	<u>\$ (203,777)</u>	<u>\$ 1,207,021</u>	<u>\$ 1,410,798</u>



**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF  
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT  
AUDITING STANDARDS***

To the Governing Board,  
City of Cape Canaveral Community Redevelopment Agency:

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (Government Auditing Standards), the financial statements of the governmental activities and each major fund of the City of Cape Canaveral Community Redevelopment Agency (the CRA), as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the CRA's basic financial statements and have issued our report thereon dated February 10, 2025.

***Report on Internal Control over Financial Reporting***

In planning and performing our audit of the financial statements, we considered the CRA's internal control over financial reporting (internal control) as a basis for designing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the CRA's internal control. Accordingly, we do not express an opinion on the effectiveness of the CRA's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the CRA's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

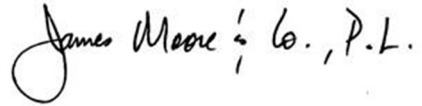
Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

### ***Report on Compliance and Other Matters***

As part of obtaining reasonable assurance about whether the CRA's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "James Moore & Co., P.L.". The signature is written in a cursive style with a large initial "J" and a stylized "M".

Daytona Beach, Florida  
February 10, 2025



**INDEPENDENT AUDITORS' MANAGEMENT LETTER REQUIRED  
BY CHAPTER 10.550, RULES OF THE STATE OF FLORIDA  
OFFICE OF THE AUDITOR GENERAL**

To the Governing Board,  
City of Cape Canaveral Community Redevelopment Agency:

**Report on the Financial Statements**

We have audited the basic financial statements of the City of Cape Canaveral Community Redevelopment Agency (the CRA), as of and for the fiscal year ended September 30, 2024, and have issued our report thereon dated February 10, 2025.

**Auditors' Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.550, Rules of the Florida Auditor General.

**Other Reporting Requirements**

We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*; and Independent Accountants' Report on an examination conducted in accordance with *AICPA Professional Standards*, AT-C Section 315, regarding compliance requirements in accordance with Chapter 10.550, Rules of the Auditor General. Disclosures in those reports, which are dated February 10, 2025, should be considered in conjunction with this management letter.

**Prior Audit Findings**

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. No repeat findings exist from the second preceding audit or prior audit.

**Official Title and Legal Authority**

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. The legal authority for the CRA is disclosed in Note 1 of the basic financial statements.

## **Financial Condition and Management**

Sections 10.554(1)(i)5.a. and 10.556(7), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether or not the CRA has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific conditions met. In connection with our audit, we determined that the CRA, did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.b. and 10.556(8), Rules of the Auditor General, we applied financial condition assessment procedures for the CRA. It is management's responsibility to monitor the CRA's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.554(1)(i)2., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we had no such recommendations.

## **Property Assessed Clean Energy (PACE) Programs**

The following items have been provided to us to comply with state reporting requirements and have not been audited by us. We did not audit the following information within this section, nor were we required to perform any procedures to verify the accuracy or the completeness of the information provided by management. We do not express an opinion, a conclusion, nor provide any form of assurance on this data.

As required by Section 10.554(1)(i)6.a., Rules of the Auditor General, the District did not have a property assessed clean energy (PACE) program that finances qualifying improvements authorized pursuant to Section 163.081 or Section 163.082, Florida Statutes, operated within the District's geographical boundaries during the fiscal year under audit.

## **Special District Component Units**

Section 10.554(1)(i)5.c., Rules of the Auditor General, requires, if appropriate, that we communicate the failure of a special district that is a component unit of a county, municipality, or special district, to provide the financial information necessary for proper reporting of the component unit within the audited financial statements of the county, municipality, or special district in accordance with Section 218.39(3)(b), Florida Statutes. In connection with our audit, we did not note any special district component units; therefore, we did not note any such component units that failed to provide the necessary information, nor is any specific special district information required to be reported.

## **Specific Special District Information**

The following items have been provided to us to comply with state reporting requirements and have not been audited by us. We did not audit the following information within this section, nor were we required to perform any procedures to verify the accuracy or the completeness of the information provided by management. We do not express an opinion, a conclusion, nor provide any form of assurance on this data.

As required by Section 218.39(3)(c), Florida Statutes, and Section 10.554(1)(i)6, Rules of the Auditor General, the CRA reported the following unaudited data:

- a) The total number of district employees compensated in the last pay period of the district's fiscal year: -0-.
- b) The total number of independent contractors to whom nonemployee compensation was paid in the last month of the district's fiscal year: -0-.



- c) All compensation earned by or awarded to employees, whether paid or accrued, regardless of contingency: \$-0-.
- d) All compensation earned by or awarded to nonemployee independent contractors, whether paid or accrued, regardless of contingency: \$-0-.
- e) Each construction project with a total cost of at least \$65,000 approved by the district that is scheduled to begin on or after October 1 of the fiscal year being reported, together with the total expenditures for such project as:
  - a. Civic Hub - \$65,219
  - b. C5 Construction - \$70,960
- f) A budget variance based on the budget adopted under Section 189.016(4), Florida Statutes, before the beginning of the fiscal year being reported if the district amends a final adopted budget under Section 189.016(6), Florida Statutes, as follows: a summary of the budget amendments for the CRA can be found on page 14.

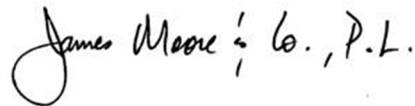
#### **Additional Matters**

Section 10.554(1)(i)3., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

#### **Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the CRA's governing board and applicable management, and is not intended to be and should not be used by anyone other than these specified parties.

Daytona Beach, Florida  
February 10, 2025





## INDEPENDENT ACCOUNTANTS' EXAMINATION REPORT

To the Governing Board,  
City of Cape Canaveral Community Redevelopment Agency:

We have examined the City of Cape Canaveral Community Redevelopment Agency's (the CRA) compliance with Section 218.415, Florida Statutes, *Local Government Investment Policies*, and Sections 163.387(6) and (7), Florida Statutes, *Redevelopment Trust Fund* (collectively, the "Statutes"), for the year ended September 30, 2024. The City's management is responsible for the CRA's compliance with those requirements. Our responsibility is to express an opinion on the CRA's compliance based on our examination.

Our examination was conducted in accordance with attestation standards for a direct examination engagement established by the American Institute of Certified Public Accountants. Those standards require that we obtain reasonable assurance by measuring (or evaluating) the City's CRA against the Statutes, and performing other procedures to obtain sufficient appropriate evidence to express an opinion that conveys the results of our measurement or evaluation of the City's compliance. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks that the City's investment policies were not in accordance with the Statutes, in all material respects, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

We are required to be independent of the City and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our examination engagement.

In our opinion, the City of Cape Canaveral Community Redevelopment Agency was in accordance with aforementioned requirements for the year ended September 30, 2024, in all material respects.

James Moore & Co., P.L.

Daytona Beach, Florida  
February 10, 2025