

June 12, 2025

Brevard County
Tom Statham Park
7101 S Highway 1
Titusville, FL 32780
D1.Commissioner@BrevardFL.gov

Brevard County Planning & Development
2725 Judge Fran Jamieson Way
Viera, FL 32940

Chairman Rob Feltner
Vice Chair Tom Goodson
Commissioner Katie Delaney
Commissioner Kim Adkinson
Commissioner Thad Altman

Chairman, Commissioners, and Vice Chair,

I write in support of the Linde Inc. for their **Conditional Use Permit** and **Site permitting** application request for its property on Hammock Road, Mims, FL 32754 to allow for the construction of a new ASU (Air Separation Unit). The additional capacity afforded by the new facility would support launches of crucial payloads to orbit for NASA, the National Security Space community, allied foreign governments, and commercial customers. These missions are consistent with the national interest and would directly benefit Brevard County.

SpaceX is the fastest growing launch services company in the world. In 2024, SpaceX flew 136 times, including 90 flights from Florida, setting a record for any U.S. launch company. In 2025, SpaceX intends to conduct up to 170 launches, most of which will lift off from Florida. Later this year, SpaceX is hopeful to launch their Starship rocket from Florida. Linde provides industrial gases from its Hammock Road facility for every Florida launch SpaceX conducts, including flights for NASA to and from the International Space Station. The expanded capabilities proposed by Linde in its permit request would support this robust manifest.

Thank you for your consideration of this important matter. I respectfully request that you retain this letter for your review only and not release it publicly. Please let me know if I may provide additional information as you consider Linde Inc.'s permit request.

Best regards,

A handwritten signature in black ink, appearing to read 'Tracy Thomas', with a long, sweeping horizontal line extending to the right.

Tracy Thomas
Director, Launch and Recovery Supply Chain
Space Exploration Technologies Corp. (SpaceX)